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a massive disconnect exists today between consumers and providers as consumers we have a greater selection of higher quality goods and services to choose from yet our experience of obtaining and using these items is more frustrating than ever at the same time companies find themselves with declining customer loyalty greater challenges in fulfilling orders and a general sense of dissatisfaction in connecting with their customers in lean solutions lean production experts womack and jones show consumers and companies alike how they can align their goals to achieve greater value with less waste

revised updated and more relevant than ever the bestselling business classic by two internationally renowned management theorists shows how companies of all sizes can become the most efficient organizations possible 20 charts

the classic nationally bestselling book that first articulated the principles of lean production with a new foreword and afterword by the authors when the machine that changed the world was first published in 1990 toyota was half the size of general motors twenty years later toyota passed gm as the world s largest auto maker this management classic was the first book to reveal toyota s lean production system that is the basis for its enduring success authors womack jones and roos provided a comprehensive description of the entire lean system they exhaustively documented its advantages over the mass production model pioneered by general motors and predicted that lean production would eventually triumph indeed they argued that it would triumph not just in manufacturing but in every value creating activity from health care to retail to distribution today the machine that changed the world provides enduring and essential guidance to managers and leaders in every industry seeking to transform traditional enterprises into exemplars of lean success

efficient operations and powerful innovations are not limited to seasons of growth and high demand going lean introduces the powerful yet unexpected mind set that s reshaping the rules for business competitiveness lean dynamics tm this approach based on the now famous toyota production system empowers companies to thrive in virtually any environment even when sudden shifts occur or they experience unpredictable conditions through a detailed exploration of this approach readers will learn how to become broadly effective in creating and sustaining value set a critical foundation for achieving sustained excellence identify sources of lag and create robust value streams that thrive in today s dynamic conditions describe the underlying techniques to maintain steady and predictable flow create a system based on pull or external demand that consistently introduces new innovation strive for perfection and deliver industry leading returns led by a new breed of companies toyota walmart and southwest airlines this innovative mind set changes the game for businesses everywhere going lean teaches readers how their companies big or small can leverage this revolutionary thinking to measure and achieve real results

applying the principles in this book unleashes ingenuity that achieves solidifies and perpetuates a new performance culture of mutual benefit in this culture project teams will prepare their work in task packages and enable workflow necessary to leave inefficiency of time and resource literally no place to hide project examples will help teams implement the principles that shorten cycle times eliminate error improve quality and reduce costs to succeed in meeting project commitments emerging lean enterprise relationships between clients epc contractors and their entire supply chain will advance what constitutes the new market differentiating performance of individuals project teams and companies justifying high levels of trust and inter organizational efforts to improve client executives will learn to recognize root causes of risk and sources of excellence to mitigate them well developed strategic improvement is often constrained because the traditional way current means and methods fit squarely in everyone s comfort zone by learning to ask the right questions top client leadership will soon render overruns from the best traditional systems as not good enough and strive for a new level of excellence epc executives will better engage creative voices from their best resources and stakeholders to resolve all concerns and define a unified vision for how to deliver on clients expectations without overruns during capital project delivery lean methods will effectively assure that vision principles and best expectations are understood and implemented at the workplace department discipline and stakeholder leaders will align and no longer frustrate each other and their clients they will plan and execute with increased efficiency and effectiveness cost

reduction will accelerate retaining only client valued quality enabling a nimble response to market opportunities and threats project and program managers will confidently accept intense market induced cost and schedule reduction efforts they will apply new metrics measure potential and extract align and pilot improvements they will make workplace progress transparent to simplify resource balancing full utilization and workplace flow during all project phases the results will differentiate team members and their project s performance on the world stage project professionals and the skilled labor force will gain confidence to make and keep increasingly difficult commitments and experience thereby increasing opportunity in an organization known for excellence they will fully engage heart and mind for leaders who expect excellence and they trust to enable and reward best practice performance while they jointly eliminate root causes of problems before they happen this book guides readers through each essential role for the transformation to lean not just at the lowest levels but of the entire business model and all the supporting processes resulting market recognition of sustained excellence of people their systems and they way they work together will create a market leading force

quality management and managerialism in healthcare creates a comprehensive and systematic international survey of various perspectives on healthcare quality management together with some of their most pertinent critiques it reviews the factors which have underpinned the managerialist trajectory of healthcare management over the past decades

how the innate physical properties of different technologies influence the strategy and structure of the organizations implementing the technologies the sequel to design rules the power of modularity in design rules volume 2 carliss baldwin offers a comprehensive view of the digital economy by putting forth an original theory that explains how technology shapes organizations in a market economy the theory claims that complementarities arising from the physical nature of technologies can be arrayed on a spectrum ranging from strong to very weak two basic types of technologies in turn exhibit different degrees of complementarity between their internal components flow production technologies which are found in steel mills and auto factories specify a series of steps each of which is essential to the final product in contrast platform technologies which are characteristic of computer hardware software and networks are modular systems designed to provide options baldwin then investigates the dynamics of strategy for firms in platform ecosystems such firms create value by solving technical bottlenecks technical barriers to performance that arise in different parts of the system as it evolves they capture value by controlling and defending strategic bottlenecks components that are 1 essential to the functioning of some part of the system 2 unique and 3 controlled by a profit seeking enterprise strategic bottlenecks can be acquired by solving technical bottlenecks they can be destroyed via tactics such as substitution reverse engineering bypassing the bottleneck and enveloping a smaller bottleneck within a larger one strategy in platform ecosystems can thus be viewed as the effective management of technical and strategic bottlenecks within a modular technical system

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